

EXECUTIVE 13th October 2022

Report Title	Budget Forecast 2022/23 as at Period 5
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Lead Member	Councillor Lloyd Bunday, Executive Member for Finance and Transformation

Key Decision	□ Yes	⊠ No
Is the decision eligible for call-in by Scrutiny?	🗆 Yes	⊠ No
Are there public sector equality duty implications?	🗆 Yes	⊠ No
Does the report contain confidential or exempt information (whether in appendices or not)?	□ Yes	⊠ No
Applicable paragraph number for exemption from publication under Schedule 12A Local Government Act 1974		

List of Appendices

Appendix A – Savings Schedule

1. Purpose of Report

- 1.1. The revenue budgets (2022/23) and Medium-Term Financial Plans for North Northamptonshire Council for the General Fund and the Housing Revenue Account were approved by Council at its meeting on 24th February 2022. The purpose of this report is to set out the forecast outturn position 2022/23 for the Council for the General Fund and the Housing Revenue Account.
- 1.2. This monitoring report sets out the material financial issues identified since the 2022/23 budget was set, based on the income and expenditure as at end of August 2022 (Period 5) and reflects the views of the budget managers within the Directorates.
- 1.3. As part of the ongoing monitoring process, work will continue to examine income and expenditure and activity data, against the available budgets to support the position presented and also help to shape the medium-term financial plan.
- 1.4. Some areas remain unchanged from the previous report, however, the detail of these variances is included within the report for completeness.

2. Executive Summary

- 2.1 This report provides commentary on the Council's current forecast for the revenue outturn position for 2022/23 based on the information available as at Period 5 (August 2022). This includes both the General Fund and the Housing Revenue Account. The Council will continue to assess and refine the forecasts on a regular basis using the latest intelligence available. The forecast presented in the report is based on the best available data and information of the operations of the Council. However, determining the outturn at this stage of the financial year, with limited data on actual spend and areas of uncertainty posed by inflation and other factors, presents an element of risk which will continue to be closely monitored during the year.
- 2.2 The Council retains a level of contingency within the base budget, which is referred to elsewhere in this report. The contingency can be used to manage risks and other changes, including pressures that were unknown at the time the budget was set. At present the contingency is considered to be fully committed by year end, however, if the contingency budget is not used then it can fall back to support the reserves position for future years.
- 2.3 At this point it should be noted that the balances on the reserves brought forward to the Council for the start of the year will not be agreed until the accounts of its predecessor Councils are signed off. The following table provides an update on the current position for the four former Council's in North Northamptonshire:

Legacy Authority	2020/21	Comments
Kettering	Completed	
Wellingborough	Completed	
Corby	Draft	Draft accounts for 2020/21 issued.
	Accounts	
East	Completed	
Northamptonshire		

2.4 The closure of the 2020/21 accounts for the former County Council is being led by West Northamptonshire Council. This has been progressing well, with a small number of outstanding items requiring confirmation, this includes a national issue regarding the treatment of infrastructure assets.

3. **Recommendations**

- 3.1 It is recommended that the Executive:
 - a) Note the Council's forecast outturn position for 2022/23 as summarised in Section 4, alongside the further analysis, risks and other considerations as set out in Section 5 and Section 6 of the report.
 - b) Note the assessment of the current deliverability of the 2022/23 savings proposals in Appendix A.

- c) Note the release of £500k of the contingency budget which was set aside to fund increased utility costs when the budget was set (see paragraph 5.48).
- d) Note an increase in the gross budget of £2.466m to provide support for families and individuals in specific financial hardship to be funded from the Household Support Fund 3 grant (see paragraph 5.72).
- 3.2 Reason for Recommendations to note the forecast financial position for 2022/23 as at Period 5 and consider the impact on this year and future years budgets.
- 3.3 Alternative Options Considered: The report focuses on the forecast revenue outturn against budget for 2022/23 and makes recommendations for the Executive to note the current budgetary position as such there are no specific choices within the report.

4. Report Background

General Fund

4.1 The Council's Revenue Budget for 2022/23 was set at the Council meeting on 24th February 2022. The overall outturn forecast for the <u>General Fund</u> for 2022/23, as at Period 5 is a forecast overspend of £3.700m against the approved budget of £300.075m. This is summarised in the table below

General Fund Forecast Outturn 2022/23				
	Net Budget £000	Forecast Position at 31/03/2023 £000	Forecast Variance £000	
Net Available Resources	300,075	300,075	0	
Total Corporate Budgets	26,994	26,994	0	
Children and Education	64,024	66,734	2,710	
Adults, Communities and Wellbeing Services	116,627	116,697	70	
Place and Economy	59,021	61,893	2,872	
Enabling and Support Services	33,409	31,457	(1,952)	
Total Directorate Budgets	273,081	276,781	3,700	
Total Budget	300,075	303,775	3,700	
Net Position	(0)	3,700	3,700	

Note – Favourable variances are shown in brackets

4.2 The net budget was increased by £4.168m from £295.907m in Period 2 to £300.075m in Period 3. This reflects the use of earmarked reserves of £3.938m which was approved by the Executive at the meeting on 14th July 2022, and was to mitigate in year pressures relating to Home to School Transport, short-term vehicle leasing costs, commercial income for grounds maintenance and facilities

management from the previous Wellingborough NORSE contract, and Knuston Hall. The Executive also approved a further contribution of £230k from the Public Health Reserve to underwrite the potential shortfall in the School Holiday Food Voucher Scheme over the Summer break.

4.3 The forecast position at Period 5 is an overspend of £3.700m this is a favourable movement of £908k since the last report to Executive (Period 4) where an overspend of £4.608m was reported. The following table summarises the movement.

	Report Ref	Net Budget	P4 Forecast Variance	Movement in Forecast	P5 Forecast Variance
		£000	£000	£000	£000
Children and Education		64,024	2,782	(72)	2,710
Assistant Director of Education	5.8	6,318	(365)	47	(318)
Commissioning and Partnerships	5.16	57,706	3,147	(119)	3,028
Adults, Communities and Wellbeing Services		116,627	5	65	70
Adult Services	5.30	89,796	(90)	(210)	(300)
Safeguarding and Wellbeing	5.30	10,383	0	0	0
Commissioning and Performance	5.30	6,378	0	0	0
Public Health	5.41	138	0	(138)	(138)
Housing and Community Services	5.42	9,932	95	413	508
Place and Economy		59,021	2,454	418	2,872
Assets and Environment	5.47	2,343	1,036	531	1,567
Growth and Regeneration	5.50	3,891	(44)	235	191
Highways and Waste	5.52	50,057	1,245	(380)	865
Regulatory Services	5.55	2,109	217	32	249
Directorate Management	5.57	621	0	0	0
Enabling and		60,403	(633)	(1,319)	(1,952)
Support Services	E D and		· · · ·		(, ,
Finance and Corporate	5.3 and 5.59-5.60	37,296	(273)	(501)	(774)
Chief Executive	5.61	1,998	(4)	(484)	(488)
HR, Legal and Democratic Services	5.62-5.67	8,591	(68)	(331)	(399)
Transformation	5.68-5.71	12,518	(288)	(3)	(291)
Total		300,075	4,608	(908)	3,700

Housing Revenue Account

- 4.4 The Housing Revenue Account (HRA) is a separate ring-fenced account within the Council for the income and expenditure associated with its housing stock. The HRA does not directly impact on the Council's wider General Fund budget or on the level of council tax. Income to the HRA is primarily received through the rents and other charges paid by tenants and leaseholders.
- 4.5 Within North Northamptonshire prior to 1st April 2021 there were two HRA accounts, covering the sovereign Councils of Kettering and Corby respectively. As part of the move to a single unitary council for North Northamptonshire, there was a statutory requirement to create a single HRA for the area. Whilst North Northamptonshire Council must only operate one HRA it will, for a period of time, operate two separate Neighbourhood Accounts, these being:
 - the Corby Neighbourhood Account responsible for the stock that was managed by Corby Borough Council and
 - the Kettering Neighbourhood Account responsible for the stock that was managed by Kettering Borough Council.
- 4.6 The Council's overall outturn forecast for the <u>Housing Revenue Account</u> as at Period 5, is a forecast underspend of £126k (Period 4 £335k Underspend) against the approved budget of £36.270m. This is summarised in the table below and further details are set out in Section 6. It is important to note that this is subject to continual review.

Housing Revenue Account Foreca	est Outturn 2022	/23 Budget		
Directorate	Expenditure Income Net		P5 Forecast Variance at 31/03/23	
	£'000	£'000	£'000	£'000
Corby Neigbourhood Account	20,141	(20,141)	0	(195)
Kettering Neighbourhood Account	16,129	(16,129)	0	69
Net Position 2022/23 (under)/over	36,270	(36,270)	0	(126)

National Context

- 4.7 The national, and indeed the global, economy is seeing significant inflationary pressures that could not have been foreseen at this scale only a few months ago.
- 4.8 In the Bank of England's financial stability report, released in July 2022, inflation was forecast to rise to over 11% by the end of the year. The Bank of England also warned that the UK will enter a recession (two successive quarters of negative growth) later this year. There are conflicting views on the likely position for 2023, with some commentators believing that it may rise up to 18%¹ and beyond in early 2023.

¹ Citi Bank Forecast reported 23rd August 2022.

- 4.9 Central banks across the world have responded to inflationary pressures by tightening monetary policy or signalling their intention to do so. Market interest rates have risen sharply, reflecting expectations of further policy tightening in response to renewed risks of more persistent, higher inflation and increasing credit risk. In the UK, the market-implied path for the Bank Rate has also risen materially, suggesting that it will reach around 2.8% by end-2022 and peak at 3.3% in 2023.
- 4.10 The Bank of England increased the Base Rate by 0.50% to 2.25% on the 22nd September 2022 this is the highest level the Base Rate has been since Dec 2008 when the rate was 2%.
- 4.11 The inflation figures for August are slightly lower than in July. The 12 month CPI figure for August is 9.9% compared to 10.1% in July. The RPI 12 month figure for August remains unchanged to that in July at 12.1%.
- 4.12 Councils like most organisations continue to see the impact of price rises, particularly around fuel and energy costs (for example, the street lighting PFI). A number of services are provided under contract, and it is likely that the Authority will experience some pressure from suppliers regarding current arrangements and any new contracts entered in to. As part of the budget setting for 2022/23, the Council included growth to address forecast inflationary increases in light of the position known at the time. However, the significant and continuing increase in the rate of inflation has added further risk to the 2022/23 position and likely future costs into the Medium-Term Financial Plan. The authority holds £500k in contingency in 2022/23 to help offset further costs but it is anticipated that additional support may be required, for which mitigation elsewhere will be sought.
- 4.13 The Government on 21st September announced a new 6 month scheme for businesses and other non-domestic energy users, which includes charities and public sector organisations like schools more detail is awaited to understand if and how this applies to Local Government
- 4.14 There will be a review in 3 months' time to consider where this should be targeted to make sure those most in need get support. After this initial 6 month scheme, the government have indicate that they will provide ongoing focused support for vulnerable industries.
- 4.15 Further risk to Local Government funding comes from the high street as the Country potentially enters a recession and individuals have less disposal income. This poses a risk for the Council's future income generation from business rates should businesses cease to trade. It may also see more people seeking to access Council Tax Support and other financial support which could reduce the overall Council Tax yield.
- 4.16 Alongside this there is a recognition that the demand for services may increase in areas such as housing and homelessness and social care and the Council will review its service offer in all areas as part of future financial and service planning.
- 4.17 The context of the national and global economy along with potential changes to the local government financial landscape in the future through reforms of

funding mechanisms and Social Care are key considerations for the Council as it continues to deliver its services for 2022/23 and considers the 2023/24 draft budget proposals as part of its Medium-Term Financial Plan over the coming months.

5. Overview of Forecast Position 2022/23

Available Resources and Corporate Costs

- 5.1 The Council is responsible for the collection of local taxes (Council Tax and Business Rates). At the end of August 2022 48.55% of Council Tax had been collected (August 2021 47.50%). Business Rates collection is 46.36% at the end of August 2022 (August 2021 39.03%). It should be noted that in 2021/22 there were technical changes to the collectable debit owing to how COVID Retail Relief was applied. Initially reliefs for the period April 2021 to March 2022 were granted at 100% and then in July 21 the reliefs were adjusted to 50% for the period July 21 to March 22 in line with the requirements of the scheme, this meant that where businesses had received retail relief, bills for the year were reissued in July and in effect businesses commenced payments from this point rather than April giving rise to a lower collection rate in August 2021 compared to August 2022. Therefore, the figures are not directly comparable, the current collection rate for 2022/23 remains strong.
- 5.2 It is unknown how businesses will be affected in the longer term following the reduction / cessation of financial support. Further to this discretionary rate relief applications have been issued and the impact of the subsequent awards is likely to be positive on the collection rate.

Corporate Resources

- 5.3 The total net budget for Corporate Resources is £26.494m which consists of the contingency budget and budgets for treasury related costs.
- 5.4 The contingency budget is held to meet unknown or unplanned/ unbudgeted costs. The contingency budget for 2022/23 was £4.750m and as at Period 5 the balance is £2.450m the movement of £500k reflects the use of contingency to partially offset the ongoing utility cost pressures.
- 5.5 At this stage the contingency budget is currently being assumed to be used in full during the year. This will include inflationary and demand pressures as well as helping to offset the potential additional cost of the pay award. Based on the current offer from the employers which, for the majority of staff, is a flat rate of £1,925 per employee, the pay award will be significantly higher than the 3% budgeted.

Directorate Budgets

5.6 This section of the report provides an analysis of the forecast variations against the 2022/23 General Fund for each of the Directorates as set out in the table at paragraph 4.3.

Children's Services Directorate

- 5.7 The budget for Children's and Education Services includes the Commissioning and Partnerships including Northamptonshire Children's Trust and Education Services not funded by the Dedicated Schools Grant (DSG).
- 5.8 The net forecast position for Period 5 for Children's and Education Services is an overspend of £2.710m (Period 4 - £2.782m overspend). The forecast outturn position consists of a net underspend of £318k (Period 4 - £365k underspend) in Education Services and an overspend of £3.028m (Period 4 - £3.147m overspend) in Commissioning and Partnerships, which also includes the Northamptonshire Children's Trust contract sum.

Education

Assistant Director of Education	£'000
Expenditure	11,366
Income	(5,048)
Net Budget	6,318
Forecast	6,000
Variance	(318)

- 5.9 The forecast underspend relating to Education Services comprises of the following variances.
- 5.10 The Teacher's Pension Strain was disaggregated between the North and West, the 2021/22 budget assumed a split 44% North and 56% West which was in line with the contract sum. The budget for the North is £1.109m, however following a further review, the cost to the North was revised to £834k. This resulted in a forecast underspend of £275k, which is unchanged from Period 4.
- 5.11 The Teachers' Pension strain is funded from DSG and the amount of DSG funding was previously understated, resulting in additional DSG income of £462k. In addition, a further £20k of DSG income is being used to fund the Specialist Support Service resulting in an overall net benefit of £482k (Period 4 £482k underspend).
- 5.12 The School Improvement Monitoring and Brokering Grant was budgeted at £226k this grant should have been disaggregated between the North and West, but the full grant was reflected in the North. The actual grant is being phased out and 2022/23 is the final year that this grant will be paid the amount that will be received has reduced to £50k in 2022/23 resulting in a pressure of £176k (Period 4 £176k pressure).
- 5.13 There are a number of vacant posts across the service which are currently being filled by agency staff, which is forecast to result in a net pressure of £100k (Period 4 £107k pressure).
- 5.14 The Teachers' Pension is funded via the DSG, with the exception of those teachers who were employed post 2013. The budget for this amounted to £236k and the forecast is £270k resulting in a pressure of £34k (Period 4 £34k pressure).

5.15 There is a forecast pressure of £42k (Period 4 - £47k pressure) in relation to reduced income in Education Services. In addition, there are other minor pressures across the service which result in an adverse variance of £87k (Period 4 - £28k pressure).

Commissioning and Partnerships

5.16 The net revenue budget for Commissioning and Partnerships is set out in the table below, this includes the Northamptonshire Children's Trust.

Commissioning and Partnerships	£'000
Expenditure	63,028
Income	(5,322)
Net Budget	57,706
Forecast	60,734
Variance	3,028

- 5.17 Commissioning and Partnerships is forecasting a pressure of £3.028m (Period 4 £3.147m Pressure). The main reason for the forecast overspend relates to pressures at the Children's Trust where the forecast overspend is £7.930m this is unchanged from Period 4. This poses a financial risk to the Council in the event the Trust cannot find the financial measures to mitigate the pressure. The cost to NNC based on an overspend at NCT of £7.930m is £3.489m, this reflects how the contract sum is split between North Northamptonshire Council (44%) and West Northamptonshire Council (56%).
- 5.18 The main pressure within the Children's Trust relates to placements for children in care this amounts to £7.643m. The market and availability of placements remains challenging. The placements budget will continue to remain under pressure as it remains extremely volatile both locally and nationally. The Trust is working on how these pressures can be mitigated in the current and in future years. The following table provides further detail around the pressure from placements.

Placement Type	Net Budget	Projected Outturn	Variance
	£'000	£'000	£'000
In House Fostering	8,542	8,342	(200)
Agency Foster Care Placements	14,924	16,507	1,583
Residential Placements	17,216	20,120	2,904
Supported Accommodation	3,312	6,348	3,036
18+ Agency Placements	4,806	5,540	734
Welfare Secure	308	310	2
Disabled Children's Placements	3,814	3,432	(382)
UASC	4,569	4,794	225
Remand Secure	274	15	(259)
Total	57,765	65,408	7,643

5.19 There are also pressures on transport costs of £558k, this is as a result of an increase in fuel costs. There is a risk that the inflation on transport costs could

be above current levels and the recent increase in covid infections, may reduce the opportunities to reduce demand.

- 5.20 The current staffing budget across the Trust is projected to be £271k less than budget. Pressures exist within the Prevention and Safeguarding and Corporate Parenting services and in the agency market. These are offset by vacancies across the service.
- 5.21 There is a significant risk with staffing budgets for the Trust, the forecast incorporates an allowance for a 2% pay award, as provided in the contract sum. National announcements on the current pay offer will have an impact on projections, these discussions are currently ongoing nationally, once agreed the forecasts will be amended to reflect any changes in pay award.
- 5.22 The Children's and Education Services remaining in the Council include the Intelligent Client Function for the Northamptonshire Children's Trust and the Local Authority statutory education functions as listed below:
 - Education Inclusion
 - Education Psychology
 - Support for children with Special Educational Needs and Disabilities (SEND)
 - School Improvement
 - Virtual Schools (lead in the North Northamptonshire Unitary Authority)
 - School admissions and school place planning
 - Early Education and Child Care
- 5.23 The Council's share of the NCT contract agreement in 2022/23 is £60.7m. Included within the contract sum was an amount for support services provided to NCT by both North and West Northamptonshire, of which the Council budgeted to receive £1.758m. This assumed support services were provided in line with how the contract sum had been split. However, it is anticipated that the Council will provide less support services and this will be in line with those provided in the previous year. This will in effect reduce the Council's income to £1.258m, resulting in a pressure of £500k this is unchanged from Period 4.
- 5.24 There is budgetary provision of £691k which was to meet any unforeseen pressures within the Commissioning Service, this will be used in full to mitigate the financial pressures being forecast and this position is unchanged from Period 4.
- 5.25 There is a favourable variance of £172k which relates to the budget provision being higher than the contract with NCT this is unchanged to that reported in Period 4.
- 5.26 There are other minor forecast savings which amount to £98k (Period 4 £21k pressure).
- 5.27 The Children's Trust Budget is monitored in year through regular meetings between officers of both North and West Northamptonshire Councils and the Trust.

- 5.28 The Executive at the meeting on 27th September received a report on developing a Family Hubs Model. The Council successfully applied to the DfE for a three-year Family Hubs Transformation Grant. The grant was confirmed in writing on 10th August 2022.
- 5.29 The Executive delegated authority for the distribution of the grant to the Executive Member for Children, Families, Education and Skills in consultation with the Executive Director of Children's Service, the grant will cover a three-year period (2022/23 to 2024/25) and whilst the exact amount is still to be confirmed the grant will range between £3.93m and £4.11m. The amount of grant relating to 2022/23 is around £1m and the budgets will be updated to reflect the increase in expenditure and funding, there will no impact to the Council's net budget as the expenditure will be fully funded by grant.

Adults, Communities and Wellbeing Directorate

5.30 The revenue budget covers Adult Social Services, Community Services and Public Health and Wellbeing. The details of the forecast outturn position are set out in the paragraphs which follow.

Adults, Communities and Wellbeing Directorate

Adult Social Care, Safeguarding and Wellbeing and Commissioning and Performance Services

Adult Services	£'000
Expenditure	106,937
Income	(17,141)
Net Budget	89,796
Forecast	89,496
Variance	(300)

Safeguarding and Wellbeing	£'000
Expenditure	16,536
Income	(6,153)
Net Budget	10,383
Forecast	10,383
Variance	0

Commissioning and Performance	£'000
Expenditure	14,600
Income	(8,222)
Net Budget	6,378
Forecast	6,378
Variance	0

5.31 Under the 2014 Care Act, local authority Adults Services have a responsibility to make sure that people aged over 18 years who live in their areas are provided with personal day to day care (helping people get dressed, washed, going to the bathroom, eating etc) where they cannot do things for themselves or access

family support. The service also provides other physical or psychological support to people with disabilities in order to help them live a full life. The overriding responsibility is to keep people safe and protect them from harm or neglect.

- 5.32 Care can take in many forms and can be provided directly by the Council, through contracted organisations or families can receive a personal budget to buy suitable care for themselves. Although receiving formal or long-term care is subject to people meeting the Council's eligibility criteria, the service also has a key responsibility for helping people to stay independent and preventing or delaying the need for care.
- 5.33 The service has supported an uplift award of 6.5% to care providers for providing care packages on framework rates during 2022/23, this is expected to cost approximately £2.7m during the year which has been met through additional investment in Adult Social Care as part of the 2022/23 budget setting process.
- 5.34 Within Adult Social Care there is £3.6m for demographic growth of which £0.5m relates to Mental Health Services; these are driven by the forecast number of additional people requesting care. The past four years' growth in adult social care costs in Northamptonshire have tended to be driven by two factors, general market inflation (predominately wage related) and acute care needs for existing clients, rather than increased clients due to demographic changes. However, it is too early to confirm whether this trend will continue in North Northamptonshire.
- 5.35 To support with the implementation of the Adult Social Care reform £852k of grant has been allocated in 2022/23. The impacts of social care reform include the introduction of the care cap of £86k from October 2023, which is a lifetime contribution of care costs, impact of means testing and fair funding for self-funders. It also includes the introduction of fair cost of care
- 5.36 In addition to this a new grant has been awarded to support local authorities to prepare for reform in Adult Social Care for NNC this is an additional £98k and Members approved the inclusion of this funding and additional expenditure at the July Executive meeting.
- 5.37 The existing savings programme includes saving proposals being delivered over a number of financial years. These include savings proposals that formed part of the Future Northants Transformation Programme covering:
 - Admissions Avoidance Service (£0.647m), which is a new service (initially funded by the business rates pilot fund) provided by Adult Social Care with health partners. The Admission Avoidance care model focuses on patients/clients presenting at acute hospitals with relevant conditions who can be rapidly assessed, diagnosed and treated without being admitted to a ward, if clinically safe to do so. Currently the Crises Response Team supports the back door discharges at the acute hospitals, where Admission Avoidance will focus on the significant opportunity to provide care on/at the front door to avoid hospital admissions and care costs increases client outcomes.

- Strength Based Working Project (£2.2m) which is the Transformation of Adults Services pathways and processes to ensure focus on client outcomes, independence, better decision making, and best practice approaches reduce delays and spend.
- Other savings include the increased use of PPP block purchased beds (£0.932m) this will involve reducing the spend within the independent market and increase the use of the beds for hospital discharges.
- 5.38 The current forecast is an underspend of £300k (Period 4 £90k Underspend), the forecast assumes that the savings detailed in 5.35 are achieved in year. These savings will continue to be tracked, and any impact of the achievability will form part of future reports. In addition to the in- year monitoring the 2021/22 trends have been used to assist in the monitoring of this year's budget; however, this has limitations as there is only one year's data and this was significantly impacted by the Covid pandemic. The trends of spend and activity will continue to be updated to support future forecasts.
- 5.39 Similar, to the previous reports, the current monitoring identifies a number of pressures within working aged adults, this is being offset by savings within services for older people, work is continuing to realign these budgets and to understand the potential risks to the forecast, particularly in light of inflation and changes in demand.
- 5.40 Such examples of potential pressures include an unexpected increase in demand during the winter period, e.g., an increase in flu and other respiratory diseases, unexpected provider failures, additional pressures from acute hospitals, changes in caselaw and adverse weather. Mitigations would be sought to manage these pressures including, in exceptional circumstances, the use of reserves. This is an area the Council will continue to monitor closely.

Public Health

5.41 Public Health and Wellbeing is forecasting an underspend of £138k this reflects the split between grant and expenditure and that Public Health costs are fully funded through the Public Health grant.

Public Health	£'000
Expenditure	20,657
Income	(20,519)
Net Budget	138
Forecast	0
Variance	(138)

Housing and Community Services

5.42 Housing and Community Services includes provision of housing services and support for homeless people. It also includes libraries, cultural facilities (such as museums, theatres, art galleries and heritage sites), sports and leisure facilities (such as swimming pools, tennis courts, golf, playing pitches, indoor courts/sports halls etc), archaeological archiving and activities and access to parks and open spaces for play and recreation. The Service is also responsible

for community grants as well as providing education and outreach services and advice and support.

Housing and Community Services	£'000
Expenditure	16,181
Income	(6,249)
Net Budget	9,932
Forecast	10,440
Variance	508

- 5.43 The forecast includes a pressure of £95k (Period 4 £95k pressure) relating to the under achievement of income at the Lodge Park Sports Centre in Corby; this has not yet recovered to pre pandemic levels. This is off-set by additional income of £30k (Period 4 £0k).
- 5.44 The forecast includes a pressure of £770k (Period 4 £200k pressure) for electricity and gas at the Corby International Pool. This reflects current market conditions where utility costs have increased significantly and is an area the Council will continue to monitor closely.
- 5.45 These pressures are partially offset by additional revenue of £200k (Period 4 £200k underspend) for temporary accommodation within the homelessness service where housing policies have been harmonised. There are also savings on staff costs of £127k which are able to be capitalised against the Disabled Facilities capital project.

Place and Economy

- 5.46 The Place and Economy budget covers the following four functional areas plus Management Costs:
 - Assets and Environment
 - Growth and Regeneration
 - Highways and Waste
 - Regulatory Services

Assets and Environment

5.47 Assets and Environment, includes Facilities Management, Property Estate Management, Energy and Fleet Management, Grounds Maintenance, Parks and Open Spaces and On and Off-street parking enforcement. It also includes Asset and Capital Management of the Council's corporate assets and capital programmes, together with the effective management of the Council's strategic assets and landholdings. Key income and cost drivers include footfalls to the high street for parking income, number of visitors to parks and heritage sites, demand for commercial rental spaces, use of office space and use of energy.

Assets and Environment	£'000
Expenditure	23,067
Income	(20,724)
Net Budget	2,343

Assets and Environment	£'000
Forecast	3,910
Variance	1,567

- 5.48 The Assets and Environment Service is forecasting a pressure £1.567m (Period 4 £1.036m Pressure). The main variances within the Service are outlined below. Officers are looking to mitigate the in-year pressures detailed below including some specific actions linked to Knuston Hall and Fleet Vehicles detailed below:
 - **Country Parks and Outdoor Learning** (£107k Saving Period 4 £159k Pressure).

This relates to a projected saving of £141k (Period 4 - £95k Pressure) at Knuston Hall (this is after the budgets were realigned in Period 2 had the budgets not been realigned the pressure would have been £473k). The main variances relating to Knuston Hall comprises of savings in salary costs of £239k and lower running costs of £194k. The savings are reduced by £292k due to a reduction in income, this follows the current temporary closure of this facility. A separate paper on the future of Knuston Hall was considered by the Executive at the September meeting. There is a projected pressure of £34k (Period 4 - £67k Pressure) within Country Parks relating to salaries and repairs and maintenance.

• **Grounds Maintenance** – (£96k Saving – Period 4 Nil)

There are additional costs incurred on specialist waste disposal of £47k (as a result of market volatility on costs of disposal), a one-off spend to purchase equipment and tools of £42k and other various net minor overspends of £9k. These are offset by a one-off grant of Local Authority Tree Fund grant of £89k and salary savings due to vacancies of £105k.

• Car Parks (Corby and Kettering) – (£97k Pressure – Period 4 £138k Pressure)

The relates to the cost of Business Rates (\pounds 62k) for the Corby Car Parks for which no budgetary provision had been included within the legacy authority. There is also a net pressure of \pounds 82k due to a reduction in car parking income across Corby sites as this has not returned to pre-pandemic levels and remains under budget. This is offset by salary savings due to vacancies of \pounds 47k.

- **Public Realm** (£117k Pressure Period 4 £63k Pressure) This relates to additional staffing costs for works in respect of the Corby Town Investment Plan for which there is no budget.
- **Property and Facilities Management** (£1.065m pressure Period 4 £54k Pressure)

The majority of the pressure relates to an estimated £800k overspend on utilities across the service. The total forecast pressure was £1.3m, the Council's corporate contingency included £500k for utility pressures and this has been drawn down in Period 5 to partially offset this pressure. Work is ongoing and more accurate figures will be known in November when suppliers will confirm pricing for the next tranche of bills. This is also being

reviewed in light of government support announced recently for businesses which will also apply to local councils. The service is continuing to look at ways to mitigate the increase in utility costs. There is a projected overspend of £22k on the Business Centres which comprises of an increase in security (£10k) and general maintenance (£12k) costs. There is also a pressure of £40k on business rates on Sheerness House and a projected reduction in garage income of £42k. Furthermore, there is a projected loss of rental income for the Enterprise Centre of £206k and additional costs of £54k at Eaton Walk and a further £44k increase in repair and maintenance building costs. There is a further pressure of £33k relating to unbudgeted Business Rates on buildings within Corby and a £42k pressure on general security, cleaning, and waste disposal budgets. The pressures are partially off-set by additional rental income (due to rent reviews) of £218k.

- Fleet Vehicles (£257k Pressure Period 4 £364k Pressure) This relates to an estimated increase in the cost of fuel (£294k) and leasing costs (£132k) for 2 extra vehicles which is partially offset by an underspend on fleet costs of £169k. A separate paper on the leasing of fleet vehicles for the Wellingborough area was recently considered by Executive which should see a positive impact on these figures once worked through.
- **Parking (Bus Lane Enforcement)** (£218k Pressure Period 4 £272k Pressure) There is a reduction in the forecasted income from bus lane enforcement.
- **Minor variances** for Assets and Environment amount to a pressure of £16k (Period 4 £14k Saving).
- 5.49 The Period 2 Monitoring report included pressures relating to Wellingborough NORSE (£932k) and Knuston Hall (£614k). The Executive at the meeting on 14th July agreed to underwrite these pressures through the use of reserves. This provides the capacity to enable a longer-term approach to be established which will form part of the future budget strategy and this has been reflected in the forecasts from Period 3.

Growth and Regeneration

5.50 Growth and Regeneration includes Planning Services, Economic Development, Growth and infrastructure, Regeneration, Digital Infrastructure, Climate Change and Flood and Water Management. Key income/costs drivers include local demand and volume of Planning services, including major development fees, availability of Planning resources e.g., Surveyors and demand for economic activities.

Growth and Regeneration	£'000
Expenditure	7,307
Income	(3,416)
Net Budget	3,891
Forecast	4,082
Variance	191

- 5.51 The Growth and Regeneration Service is forecasting a pressure of £191k (Period 4 £44k saving). The main variances within the Service are outlined below
 - **Planning Policy** (£26k Saving Period 4 £19k Pressure) This comprises of a salary underspend of £88k due to staff vacancies and is partially offset by a reduction in income of £62k due to income no longer being received from the Joint Planning Unit, resulting in an overall saving of £26k.
 - Development Management (£415k Pressure Period 4 £127k Pressure) This comprises a projected overspend on staffing of £348k and £137k on legal and professional fees. This is offset by a projected increase in overall income of £70k.
 - Economic Development (£60k Underspend Period 4 £56k Underspend) This comprises of a salary underspend of £114k due to staff vacancies and is partially offset by a reduction in income of £54k which relates to a grant which is no longer received.
 - Environment Planning, Transport Management and Climate (£138k Underspend – Period 4 £134k Underspend) There is a net underspend of £178k which relates to a legacy budget which is no longer required. This is offset by additional agency costs of £40k.

Highways and Waste

5.52 Highways and Waste includes street cleaning, waste and recycling collections and disposals, including the household waste and recycling centres and Transport Management. The highways services maintain the extensive network of public roads, footpaths, and rights of way, including highway related infrastructure such as streetlights, traffic signals, bridges, gullies, and highway trees. Services also include School Transport and Concessionary fares. Key cost drivers include the tonnes of waste materials collected from households, businesses, and litter bins for recycling and disposal, variations to costs per tonnage, existing conditions, and Investment on various highway assets, as well as the impact of extreme weather conditions, school age population for school transport and the agility of the older population for concessionary fares.

Highways and Waste	£'000
Expenditure	55,797
Income	(5,740)
Net Budget	50,057
Forecast	50,922
Variance	865

5.53 The Highways and Waste Service is forecasting a pressure of £865k (Period 4 £1.245m). Officers are looking to mitigate the in-year pressures detailed below through a number of means. Detailed discussions continue on Home to School Transport to explore how the increased costs can be mitigated for the remainder of 2022/23. The variances within the Service are outlined below:

• **Highways and Traffic Management** – (£1.178m Pressure – Period 4 £1.178m Pressure)

There is a forecast pressure of $\pounds 1.033m$ for streetlighting and a further $\pounds 185k$ on Netcom (traffic signals, these are both as a result of increasing energy costs. There are also minor savings amounting to $\pounds 40k$. Officers are looking at how to mitigate the streetlighting pressure through investment in LED lighting, therefore reducing the energy usage and costs. This work continues.

• Waste Management – (£281k saving– Period 4 £99k Pressure)

This relates to a pressure of £218k on domestic waste disposal and assumes the same tonnages in 2022/23 as 2021/22 and reflects an increase in price per tonne of £8.89. This is offset by additional income of £254k relating to a one-off performance payment from the contractor relating to the diversion of tonnages from land fill and a saving of £245k on the Household Waste Recycling Centre (HWRC) resulting from:

- £55k saving from HWRC specialist waste disposal.
- £55k saving on HWRC land fill tax.
- £112k saving HWRC additional income.
- £23k staffing and other efficiency savings.
- **Refuse and Recycling** (£170k Pressure Period 4 £170k Pressure) There is a reduction in income of £145k from the Commercial Trade Waste Service within the Wellingborough area following the NORSE contract coming to an end and a pressure on the Kettering and Corby supplies and services budget of £25k.
- **Transport and Contract Management** (£202k Saving Period 4 £202k Saving)

This relates to a £46k salary saving. In addition, there is a £156k saving on concessionary fares as we are paying operators a fixed annual rate based on pre-Covid levels (i.e., an average for the actual number of journeys in the winter months prior to the COVID-19 outbreak - December 2019 to February 2020 – as per the current methodology set by the Department for Transport (DFT)). The Executive on 22 April 2022 agreed to reimburse bus operators for concessionary travel at 100% of pre-Covid levels until 30th September 2022 and then at 90% of pre-Covid levels until 31st March 2023. The government are currently reviewing the guidance for 2023/24.

5.54 The Period 2 Monitoring report included overspends relating to Transport and Contract Management of £2.392m. The Executive at the meeting on 14th July agreed to underwrite these pressures through the use of reserves. This provides the capacity to enable a longer-term approach to be established which will form part of the future budget strategy and this has been reflected in forecasts from P3.

Regulatory Services

5.55 Regulatory Services includes Bereavement Services, Building Control, Emergency Planning, Environmental Health, Trading Standards and the Travellers Unit. The main income and cost drivers include the local economy and market for Building Control income, age/morbidity demographic rate for bereavement services (burials and cremations), public health demand for Environmental Health services, and legal/statutory obligations for building regulations and licensing.

Regulatory Services	£'000
Expenditure	9,848
Income	(7,739)
Net Budget	2,109
Forecast	2,358
Variance	249

- 5.56 Regulatory services is forecasting a pressure of £249k (Period 4 £217k Pressure) The variances within the Service, are outlined below:
 - Building Control (£30k Pressure Period 4 £30k Pressure) This is made up of a projected salary underspend of £200k due to vacancies, offset by the cost of employing agency staff to cover a number of these vacancies (£170k). There is projected loss of income of £60k relating to Building Control and Local Land charges.
 - Environmental Health (£95k Saving Period 4 £95k Saving) Relates to a salary underspend due to vacancies (£100k) offset in part by a minor overspend of £5k on the supplies and services budgets.
 - Licencing (£95k Saving Period 4 £95k Saving) This relates to a salary underspend due to vacant posts of £182k, offset by the cost of employing agency staff to cover vacancies of £106k and a £19k savings on professional fees.
 - **Resilience** (£56k Saving Period 4 £21k Saving) The underspend relates to staffing vacancies
 - **Trading Standards** (£50k Pressure Period 4 £50k Pressure) Net overspends relating to the employment of a CX Database Consultant after offsetting against salary underspends.
 - **Bereavement Services** (£375k Pressure Period 4 £308k Pressure) Relates to projected loss of income in the service at Wellingborough and Kettering - this is an area that is currently being reviewed.
 - Highways and Private Sewers and Countywide Travellers Unit (£40k Pressure Period 4 £40k Pressure) Relates to pressures on Street Lighting and electricity based on current costs.

Place and Economy Management

5.57 This area includes the management costs for the Place and Economy Directorate and is forecast to be on budget and is unchanged from Period 5.

Directorate Management	£'000
Expenditure	621
Income	0
Net Budget	621
Forecast	621
Variance	0

Enabling and Support Services

- 5.58 Enabling and Support Services consists of the following main grouping of services which also includes a number of corporate budget areas:
 - Finance, Procurement and Revenues and Benefits Service
 - Chief Executive Policy, Performance and Communications
 - Human Resources and Governance
 - Transformation, ICT and Customer Services

Finance, Procurement and Revenues and Benefits Service

Finance and Corporate	£'000
Expenditure	81,189
Income	(70,387)
Net Budget	10,802
Forecast	10,028
Variance	(774)

- 5.59 There is a pressure of £277k relating to the Lead Authority finance operations functions following changes to service levels within shared services as a result of LGR and service redesigns due to growing demand now starting to be implemented, this is offset by an underspend of £450k in relation to the disaggregation of legacy pension budgets. This position is unchanged from Period 4.
- 5.60 There is a forecast saving in relation to borrowing costs of £601k (Period 4 £100k Saving) due to lower levels of external borrowing than originally forecast.

Chief Executive's Office

Chief Executive	£'000
Expenditure	2,037
Income	(39)
Net Budget	1,998
Forecast	1,510
Variance	(488)

5.61 There is a forecast net underspend of £488k (Period 4 - £4k Underspend), resulting from staff savings through vacancies which amount to £495k which are partially offset by minor pressures of £7k.

HR, Legal and Democratic Services

HR, Legal and Democratic Services	£'000
Expenditure	10,874
Income	(2,283)
Net Budget	8,591
Forecast	8,192
Variance	(399)

- 5.62 There are anticipated savings of £236k within HR, relating to the timing of recruitment, where current vacancies have been analysed to identify likely appointment dates. These savings are offset by additional costs of £99k for Agency workers.
- 5.63 There is a pressure of £303k relating to income targets that are no longer considered achievable within HR and Health and Safety following disaggregation of the services and associated budgets. This has in part been offset by additional income of £196k relating to one-off workforce development work and lower costs within related supplies and services budgets.
- 5.64 The resulting forecast for HR is a forecast net saving of £30k, which is a favourable movement of £17k from Period 4 where a net saving of £13k was reported.
- 5.65 Within the Legal and Governance service there is a forecast saving on salary costs of £1.097m, netted down by consequent Agency costs of £698k; this provides a net saving of £399k (Period 4 £175k Saving).
- 5.66 There is an anticipated pressure of £100k in the coroner's service related to the usage of the leys storage facility, which is a cold storage facility brought into use in late 2021/22. This is unchanged from Period 4.
- 5.67 There are further minor favourable variances that amount to £70k (Period 4 £10k Saving).

Transformation

Transformation	£'000
Expenditure	12,627
Income	(109)
Net Budget	12,518
Forecast	12,227
Variance	(291)

- 5.68 There is a forecast pressure of £70k within the Customer Services team arising from the issuing of blue badges, this remains unchanged from Period 4. This was as a result of the disaggregation of the County Council's budget.
- 5.69 There is anticipated underspend on Customer Services salaries of £109k (Period 4 £106k underspend) due to vacant posts.

- 5.70 There is an anticipated underspend of £636k on salaries within the transformation team predominantly due to vacancies and the anticipated timing of recruitment, £365k of this is being funded through reserves so has no bottom-line impact on the budget and £271k is reflected as a saving and is unchanged from Period 4.
- 5.71 There are other small anticipated pressures across the Directorate totalling £19k, (Period 4 £19k Pressures) arising mainly from software licences and staff training.

Household Support Fund 3

5.72 There is a separate report to this meeting of the Executive relating to a grant that the Council has been allocated of £2,465,491 from the Department for Work and Pensions (DWP) for the Household Support Fund 3 for distribution across households in North Northamptonshire. This will be allocated, via various packages, to eligible families and individuals in specific financial hardship. The grant covers the period 1st October 2022 to 31st March 2023.

6. Housing Revenue Account

6.1 Within North Northamptonshire prior to 1st April 2021 there were two HRA accounts, covering the sovereign Councils of Kettering and Corby respectively. As part of the move to a single unitary council for North Northamptonshire, there was a statutory requirement to create a single HRA for the area. Whilst North Northamptonshire Council must only operate one HRA it will, for a period of time, operate two separate Neighbourhood Accounts (Corby Neighbourhood Account and the Kettering Neighbourhood Account).

Corby Neighbourhood Account

6.2 The forecast position for the Corby Neighbourhood Account at the end of Period 5 shows an underspend of £195k (Period 4 - £236k) This is summarised in the following table:

Corby Neighbourhood Account			
	Current	Projection	Variance
	Budget	P5	
	2022/23	2022/23	
	£000	£000	£000
INCOME			
Rents - Dwellings Only	19,480	19,429	51
Service Charges	641	654	(13)
HRA Investment Income	20	20	0
Total Income	20,141	20,103	38
EXPENDITURE			
Repairs and Maintenance	5,676	5,646	(30)
General Management	5,275	5,120	(155)
HRA Self Financing	2,125	2,125	0
Revenue Contribution to Capital	3,876	3,876	0
Transfer To / (From) Reserves	1,972	1,972	0
Special Services	763	715	(48)
Other	454	454	0
Total Expenditure	20,141	19,908	(233)
Net Operating Expenditure	0	(195)	(195)

- 6.3 The forecast position for rental income from dwellings at Period 5 is £51k less income than budget this is a result of the Right to Buy Sales being 12 higher than the budgeted amount of 40 in 2021/22, resulting in a lower number of dwellings as at 1st April 2022 resulting in a lower rental yield. At this stage the assumptions for the number of Right to Buy Sales in 2022/23 remain unchanged at 50 and the void rate remains unchanged at 0.90%. The number of sales and void rates are areas that will be closely monitored during the course of the year. This pressure is partially off-set by additional Service Charge Income of £13k.
- 6.4 The savings within Repairs and Maintenance, General Management and Special Services amounts to £233k which primarily reflects a £300k reduction in the cost of the insurance premium due to increasing the amount of insurance excess. These savings are partially offset by increases in utility costs of £53k and other minor pressure of £14k.

Kettering Neighbourhood Account

6.5 The forecast position for the Kettering Neighbourhood Account at the end of Period 5 shows an overspend of £69k (Period 4 - £99k underspend). This is summarised in the following Table:

Kettering Neighbourhood Accou	int		
	Current	P5	Variance
	Budget	Projection	
	2022/23	2022/23	
	£000	£000	£000
INCOME			
Rents - Dwellings Only	15,679	15,674	5
Service Charges	443	446	(3)
HRA Investment Income	7	7	0
Total Income	16,129	16,127	2
EXPENDITURE			
Repairs and Maintenance	4,025	4,139	114
General Management	2,857	2,805	(52)
HRA Self Financing	4,513	4,513	0
Revenue Contribution to Capital	2,728	2,728	0
Transfer To / (From) Reserves	208	208	0
Special Services	1,146	1,151	5
Other	652	652	0
Total Expenditure	16,129	16,196	67
Net Operating Expenditure	0	69	69

6.6 The forecast position for rental income from dwellings at Period 5 is £5k lower than budget – a rent gain of £36k is a result of the Right to Buy Sales being 8 less the budgeted amount of 30 in 2021/22, resulting in a higher number of dwellings at 1st April 2022 resulting in a higher rental yield; however, this is mitigated by a shortfall of £41k due to lost income from a slighter higher void rate. At this stage the assumptions for the number of Right to Buy Sales in 2022/23 remain unchanged at 30. The number of sales and void rates are areas that will be closely monitored during the course of the year. There is a

minor favourable variance on service charge income of £3k resulting in income being £2k lower than budget.

6.7 The forecast position for Period 5 is an increase in expenditure of £67k. Salary costs are £171k higher than budget due to the use of agency staff and Stock costs are £182k higher due to inflationary price increases. This pressure is offset by Repairs and maintenance costs being £92k lower than budget and subcontractor costs being £140k lower than budget due to services being brought back in-house. There are other minor savings of £54k.

Pay award

6.8 The formal response to the 2022/23 pay award is still awaited form all the trades unions. The main offer is a flat rate increase of £1,925 per employee. If this were agreed the pay award would be significantly higher than the 3% budgeted. This could be mitigated through the forecast staffing underspends, the use of the contingency budget and the use of reserves (if further mitigations are not identified).

7. Conclusions

- 7.1 The forecast for 2022/23 is an overspend of £3.700m based on the position as at the end of Period 5 (Period 4 £4.608m). This is a still a comparatively early indication of the pressures for the financial year and Service Directors will be working to mitigate these pressures in-year, including those of the Children's Trust. The Council does hold a contingency budget which, as yet, is not fully committed, however, this will likely be required to help offset pay and other inflationary pressures. The Council also holds earmarked reserves which may be used to underwrite the current pressures while Service Directors work to address them.
- 7.2 The key risks which are set out in the report will continue to be monitored and actions sought as required throughout 2022/23. The achievement of the approved savings targets is also integral to this process and will continue to be monitored and reported.

8. Implications (including financial implications)

8.1 **Resources, Financial and Transformation**

8.1.1 The financial implications are set out in this report. The current forecast position for the General Fund is an overspend of £3.700m (Period 4 - £4.608m) and the Housing Revenue Account is forecasting an underspend of £126k (Period 4 - £335k). This position is prior to settlement of the pay award for 2022/23, which is expected to have a significant impact on the forecast financial outturn. A contingency is held to help offset potential costs that were not known at the time of budget setting. Currently £2.450m of the contingency is available to meet further pressures.

8.2 Legal and Governance

- 8.2.1 The provisions of the Local Government Finance Act 1992 set out requirements for the Council to set a balanced budget with regard to the advice of its Chief Finance Officer (Section 151 Officer).
- 8.2.2 The robustness of the budget estimates and the adequacy of the proposed reserves were considered under Section 25 of the Local Government Act 2003 prior to the Council agreeing its 2022/23 budget.

8.3 **Relevant Policies and Plans**

8.3.1 The budget provides the financial resources to enable the Council to deliver on its plans and meet corporate priorities as set out in the Council's Corporate Plan.

8.4 **Risk**

- 8.4.1 The deliverability of the 2022/23 Revenue Budget is monitored by Budget Managers and Assistant Directors. Where any variances or emerging pressures are identified during the year then mitigating actions will be sought and management interventions undertaken.
- 8.4.2 Details of pressures, risks and mitigating actions implemented will be provided as part of the finance monitoring reports as the year progresses. The main risks identified include demand led services such as Adult Social Care, children's services and home to school transport together with the impact of high levels of inflation.
- 8.4.3 Whilst services will work hard to offset pressures, the Council holds a contingency and a number of reserves to help safeguard against the risks inherent within the budget for 2022/23.

8.5 **Consultation**

8.5.1 The 2022/23 budget was subject to consultation prior to approval by Council in February 2022.

8.6 **Consideration by Executive Advisory Panel**

8.6.1 Not applicable.

8.7 **Consideration by Scrutiny**

8.7.1 The budget monitoring reports are presented to the Finance and Resources Scrutiny Committee for review after they have been presented to the Executive Committee.

8.8 Equality Implications

- 8.8.1 There are no specific issues as a result of this report.
- 8.9 **Climate and Environment Impact**

8.9.1 Among the new Council's priorities will be putting in place plans to improve the local environment and tackle the ongoing climate emergency. Where these have a financial impact then it will be reflected in the budget.

8.10 **Community Impact**

8.10.1 No distinct community impacts have been identified because of the proposals included in this report.

8.11 Crime and Disorder Impact

8.11.1 There are no specific issues arising from this report.

9 Issues and Choices

9.1 The report focuses on the forecast revenue outturn against budget for 2022/23 and makes recommendations for the Executive to note the current budgetary position and as such there are no specific choices within the report.

10 Background Papers

10.1 The following background papers can be considered in relation to this report.

Final Budget 2022/23 and Medium-Term Financial Plans, including the Council Tax Resolution, North Northamptonshire Council, 24th February 2022.

Monthly Budget Forecast Reports to the Executive.